



Patrick K. McKenna, *President*  
Director, Missouri Department of Transportation  
Jim Tymon, *Executive Director*

FEDERAL I.D.#: 53-0204654

**INVOICE # - C000025-6515-2021**

July 1, 2020

**BILLED TO:**

Ms. Stephanie Pollack  
Secretary  
Massachusetts Department of Transportation  
10 Park Plaza , 4160  
Boston, MA 2116

Support for FY 2021 participation in all AASHTO Technical Service Programs.

<b>Technical Service Program</b>	<b>AMOUNT</b>
AASHTO Innovation Initiative (A.I.I.)	\$ 6,000
Total for Massachusetts Department of Transportation	\$_____

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FEDERAL I.D.#: 53-0204654

**INVOICE # - C000025-6950-2021**

July 1, 2020

**BILLED TO:**

Ms. Stephanie Pollack  
Secretary  
Massachusetts Department of Transportation  
10 Park Plaza , 4160  
Boston, MA 2116

Support for FY 2021 participation in all AASHTO Technical Service Programs.

<b>Technical Service Program</b>	<b>AMOUNT</b>
AASHTO Rail Resource Center (ARRC)	\$ 5,000
Total for Massachusetts Department of Transportation	\$_____

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Patrick K. McKenna, *President*  
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FEDERAL I.D.#: 53-0204654

**INVOICE # - C000025-6400-2021**

July 1, 2020

**BILLED TO:**

Ms. Stephanie Pollack  
Secretary  
Massachusetts Department of Transportation  
10 Park Plaza , 4160  
Boston, MA 2116

Support for FY 2021 participation in all AASHTO Technical Service Programs.

<b>Technical Service Program</b>	<b>AMOUNT</b>
Development of AASHTO Materials Standards (DAMS)	\$ 10,000
Total for Massachusetts Department of Transportation	\$ _____

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FEDERAL I.D.#: 53-0204654

**INVOICE # - C000025-6330-2021**

July 1, 2020

**BILLED TO:**

Ms. Stephanie Pollack  
Secretary  
Massachusetts Department of Transportation  
10 Park Plaza , 4160  
Boston, MA 2116

Support for FY 2021 participation in all AASHTO Technical Service Programs.

<b>Technical Service Program</b>	<b>AMOUNT</b>
Design Publication Maintenance (DPM)	\$ 15,000
Total for Massachusetts Department of Transportation	\$ _____

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Patrick K. McKenna, *President*  
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FEDERAL I.D.#: 53-0204654

**INVOICE # - C000025-6750-2021**

July 1, 2020

**BILLED TO:**

Ms. Stephanie Pollack  
Secretary  
Massachusetts Department of Transportation  
10 Park Plaza , 4160  
Boston, MA 2116

Support for FY 2021 participation in all AASHTO Technical Service Programs.

<b>Technical Service Program</b>	<b>AMOUNT</b>
Environmental Technical Assistance Program (ETAP)	\$ 10,000
Total for Massachusetts Department of Transportation	\$ _____

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FEDERAL I.D.#: 53-0204654

**INVOICE # - C000025-6466-2021**

July 1, 2020

**BILLED TO:**

Ms. Stephanie Pollack  
Secretary  
Massachusetts Department of Transportation  
10 Park Plaza , 4160  
Boston, MA 2116

Support for FY 2021 participation in all AASHTO Technical Service Programs.

<b>Technical Service Program</b>	<b>AMOUNT</b>
Equipment Management Technical Services Program (EMTSP)	\$ 5,000
Total for Massachusetts Department of Transportation	\$_____

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**INVOICE # - C000025-6650-2021**

July 1, 2020

**BILLED TO:**

Ms. Stephanie Pollack  
Secretary  
Massachusetts Department of Transportation  
10 Park Plaza , 4160  
Boston, MA 2116

Support for FY 2021 participation in all AASHTO Technical Service Programs.

<b>Technical Service Programs</b>	<b>AMOUNT</b>
Highway Safety Policy and Management Technical Service Program (SAFETY)	\$ 10,000
Total for Massachusetts Department of Transportation	\$ _____

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FEDERAL I.D.#: 53-0204654

**INVOICE # - C000025-6320-2021**

July 1, 2020

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Boston, MA 2116

Support for FY 2021 participation in all AASHTO Technical Service Programs.

<b>Technical Service Programs</b>	<b>AMOUNT</b>
Load and Resistance Factor Design (LRFD) Bridges and Structures Specification Maintenance (LRFDSM)	\$ 15,000
Total for Massachusetts Department of Transportation	\$ _____

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**INVOICE # - C000025-6410-2021**

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Boston, MA 2116

Support for FY 2021 participation in all AASHTO Technical Service Programs.

<b>Technical Service Programs</b>	<b>AMOUNT</b>
Multi-State Transit Technical Assistance Program (MTAP)	\$ 5,000
Total for Massachusetts Department of Transportation	\$ _____

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**INVOICE # - C000025-6450-2021**

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Boston, MA 2116

Support for FY 2021 participation in all AASHTO Technical Service Programs.

<b>Technical Service Program</b>	<b>AMOUNT</b>
National Transportation Product Evaluation Program (NTPEP)	\$ 20,000
Total for Massachusetts Department of Transportation	\$ _____

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FEDERAL I.D.#: 53-0204654

**INVOICE # - C000025-6820-2021**

July 1, 2020

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Secretary  
Massachusetts Department of Transportation  
10 Park Plaza , 4160  
Boston, MA 2116

Support for FY 2021 participation in all AASHTO Technical Service Programs.

<b>Technical Service Program</b>	<b>AMOUNT</b>
Operations Technical Service Program/ National Operations Center of Excellence (NOCoe)	\$ 15,000
Total for Massachusetts Department of Transportation	\$ _____

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Patrick K. McKenna, *President*  
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FEDERAL I.D.#: 53-0204654

**INVOICE # - C000025-6755-2021**

July 1, 2020

**BILLED TO:**

Ms. Stephanie Pollack  
Secretary  
Massachusetts Department of Transportation  
10 Park Plaza , 4160  
Boston, MA 2116

Support for FY 2021 participation in all AASHTO Technical Service Programs.

<b>Technical Service Program</b>	<b>AMOUNT</b>
Resilient and Sustainable Transportation Systems Technical Assistance Program (RSTS)	\$ 10,000
Total for Massachusetts Department of Transportation	\$_____

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**INVOICE # - C000025-6455-2021**

July 1, 2020

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Secretary  
Massachusetts Department of Transportation  
10 Park Plaza , 4160  
Boston, MA 2116

Support for FY 2021 participation in all AASHTO Technical Service Programs.

<b>Technical Service Program</b>	<b>AMOUNT</b>
Snow and Ice Cooperative Program (SICOP)	\$ 4,000
Total for Massachusetts Department of Transportation	\$_____

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**INVOICE # - C000025-6310-2021**

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Support for FY 2021 participation in all AASHTO Technical Service Programs.

<b>Technical Service Program</b>	<b>AMOUNT</b>
Transportation and Civil Engineering (TRAC) and Developing Elementary Students Program (RIDES) Program	\$ 14,000
Total for Massachusetts Department of Transportation	\$_____

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FEDERAL I.D. #: 53-0204654

**INVOICE # - C000025-6200-2021**

July 1, 2020

**BILLED TO:**

Ms. Stephanie Pollack  
Secretary  
Massachusetts Department of Transportation  
10 Park Plaza , 4160  
Boston, MA 2116

Support for FY 2021 participation in all AASHTO Technical Service Programs.

<b>Technical Service Program</b>	<b>AMOUNT</b>
Transportation Curriculum Coordination Council (TC3)	\$ 20,000
Total for Massachusetts Department of Transportation	\$ _____

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FEDERAL I.D.#: 53-0204654

**INVOICE # - C000025-6457-2021**

July 1, 2020

**BILLED TO:**

Ms. Stephanie Pollack  
Secretary  
Massachusetts Department of Transportation  
10 Park Plaza , 4160  
Boston, MA 2116

Support for FY 2021 participation in all AASHTO Technical Service Programs.

<b>Technical Service Program</b>	<b>AMOUNT</b>
Transportation System Preservation (TSP2)	\$ 20,000
Total for Massachusetts Department of Transportation	\$ _____

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