

July 1, 2022

**AASHTO TECHNICAL SERVICE PROGRAM INVOICES**

Mr. Bill Panos  
 Director  
 North Dakota Department of Transportation  
 608 E Boulevard Avenue  
 Bismarck, North Dakota 58505

Dear Director Panos,

One of the most important ways in which AASHTO serves each member department and its staff is through the provision of Technical Service Programs (TSPs). AASHTO’s TSPs provide cost-effective benefits to our member departments through the pooling of resources and expertise from across the country. AASHTO currently offers a wide range of programs and I encourage your participation in funding the Technical Service Programs listed below. These TSPs are administered through AASHTO’s Engineering, Policy and Government Relations, and Safety and Mobility Divisions. Three other TSPs (AASHTO re:source, AASHTOWare, and the Census Transportation Planning Products (CTPP) program) will be presented to you and your staff under separate correspondence.

Technical Service Program Name	Abbreviation
AASHTO Innovative Initiative	A.I.I.
AASHTO Rail Resource Center	ARRC
Design Publications Maintenance Technical Service Program	DPM
Development of AASHTO Materials Standards	DAMS
Environmental Technical Assistance Program	ETAP
Equipment Management Technical Service Program	EMTSP
Highway Safety Policy and Management Technical Service Program	SAFETY
Load and Resistance Factor Design (LRFD) Bridges and Structures Specifications Maintenance	LRFDMSM
Manual for Assessing Safety Hardware (MASH) Technical Support	MASH
Multi-State Transit Technical Assistance Program	MTAP
National Transportation Product Evaluation Program	NTPEP
National Operations Center of Excellence Technical Service Program	NOCoe
Resilient and Sustainable Transportation Systems Technical Assistance Program	RSTS
Snow and Ice Cooperative Program	SICOP
Transportation Curriculum Coordination Council	TC3
Transportation and Civil Engineering & Roadways in Developing Elementary Students	TRAC & RIDES
Transportation Performance Management Technical Service Program	TPM
Transportation System Preservation Technical Service Program	TSP2

Individual FY 2023 invoices are enclosed with this letter, seeking voluntary contributions from your department to support the development and continued operation of each of these critical programs. Similar invoices are rendered each fiscal year. For more information on the Technical Service Programs, please see the enclosed informational brochure.

As AASHTO continues to move forward with the implementation of its Strategic Plan, we will remain diligent in seeking your input on where AASHTO can provide maximum value to each of its member departments through these existing or new TSPs.

In the meantime, if you have questions about any of these invoices or the services associated with these programs, please contact Jonathan Kwak, Finance and Accounting Coordinator, [jkwak@ashto.org](mailto:jkwak@ashto.org), or Jenet Adem, Director of Finance and Administration, [jadem@ashto.org](mailto:jadem@ashto.org) or 202-624-5816.

AASHTO would appreciate your response by October 1, 2022. As always, thank you for your continued support and interest.

Sincerely,

A handwritten signature in black ink, appearing to read "Jim Tymon". The signature is fluid and cursive, with a large initial "J" and "T".

Jim Tymon  
Executive Director

Enclosures

cc: Associated AASHTO Committees