

July 14, 2021

**AASHTO TECHNICAL SERVICE PROGRAM INVOICES**

Mr. Paul Ajegba  
 Director  
 Michigan Department of Transportation  
 425 Ottawa Street  
 Lansing, Michigan 48909

Dear Director Ajegba:

One of the most important ways in which AASHTO serves each member department and its staff is through the provision of Technical Service Programs (TSPs). The COVID-19 pandemic has impacted State DOT budgets nationwide, and AASHTO’s TSPs provide cost effective benefits to our member departments through the pooling of resources and expertise from across the country. AASHTO currently offers 20 TSPs, and this letter is to encourage your participation in funding the 17 AASHTO Technical Service Programs listed below. These TSPs are administered through AASHTO’s Engineering, Policy, and Safety and Mobility Divisions. Three other TSPs (AASHTO re:source, AASHTOWare, and the Census Transportation Planning Products (CTPP) program) will be presented to you and your staff under separate correspondence.

Individual FY 2022 invoices are enclosed with this letter seeking voluntary contributions from your department to support the development and continued operation of each of these critical programs. Similar invoices are rendered each fiscal year. For more information on the Technical Service Programs, please see the enclosed informational brochure.

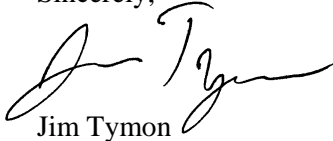
<b>Technical Service Program</b>	<b>Abbreviation</b>
AASHTO Innovative Initiative	A.I.I.
AASHTO Rail Resource Center	ARRC
Design Publications Maintenance	DPM
Development of AASHTO Materials Standards	DAMS
Environmental Technical Assistance Program	ETAP
Equipment Management Technical Service Program	EMTSP
Highway Safety Policy and Management Technical Service Program	SAFETY
Load and Resistance Factor Design (LRFD) Bridges and Structures Specifications Maintenance	LRFDMS
Multi-State Transit Technical Assistance Program	MTAP
National Transportation Product Evaluation Program	NTPEP
Operations Technical Service Program/National Operations Center of Excellence	NOCoe
Resilient and Sustainable Transportation Systems Technical Assistance Program	RSTS
Snow and Ice Cooperative Program	SICOP
Transportation Curriculum Coordination Council	TC3
Transportation and Civil Engineering and Developing Elementary Students Program	TRAC&RIDES
Transportation System Preservation Technical Service Program	TSP2
Transportation Performance Management Technical Service Program	TPM

As AASHTO continues to move forward with the implementation of its Strategic Plan, we will remain diligent in seeking your input on where AASHTO can provide maximum value to each of its member departments through these existing or new TSPs.

In the meantime, if you have questions about any of these technical service program invoices or the services associated with these programs, please contact Janae Dawkins, Engineering Program Specialist, by email [jdawkins@ashto.org](mailto:jdawkins@ashto.org) or call her at 202-624-7799.

AASHTO would appreciate your response by October 1, 2021. As always, thank you for your continued support and interest.

Sincerely,

A handwritten signature in black ink, appearing to read "Jim Tymon". The signature is fluid and cursive, with the first name "Jim" and last name "Tymon" clearly distinguishable.

Jim Tymon  
Executive Director

Enclosures

cc: Associated AASHTO Committees

JT:jd