



Shawn D. Wilson, Ph.D., *President*  
Secretary, Louisiana Department of Transportation and Development  
Jim Tymon, *Executive Director*

FEDERAL I.D.#: 53-0204654

**INVOICE #: C000004-6515-2023**

July 1, 2022

**BILLED TO:**

Mr. John Halikowski  
Director  
Arizona Department of Transportation  
206 South 17th Avenue, MD 100A  
Phoenix, Arizona 85007

Support for FY 2023 participation in the following AASHTO Technical Service Program:

Technical Service Program	Amount
AASHTO Innovation Initiative (A.I.I.)	\$ 6,000
<b>Total for Arizona Department of Transportation</b>	<b>\$ _____</b>

PLEASE RETURN A COPY OF THIS INVOICE WITH YOUR CHECK.  
YOUR CANCELLED CHECK IS YOUR RECEIPT.

Please make checks payable to: **AASHTO**

Send remittance to: AMER ASSOC STATE HIGHWAY TRAN OFFICIALS  
P.O. Box 7155051  
Philadelphia, PA, 19171-5051



Shawn D. Wilson, Ph.D., *President*  
Secretary, Louisiana Department of Transportation and Development  
Jim Tymon, *Executive Director*

FEDERAL I.D.#: 53-0204654

**INVOICE #: C000004-6950-2023**

July 1, 2022

**BILLED TO:**

Mr. John Halikowski  
Director  
Arizona Department of Transportation  
206 South 17th Avenue, MD 100A  
Phoenix, Arizona 85007

Support for FY 2023 participation in the following AASHTO Technical Service Program:

Technical Service Program	Amount
AASHTO Rail Resource Center (ARRC)	\$ 5,000
<b>Total for Arizona Department of Transportation</b>	<b>\$ _____</b>

PLEASE RETURN A COPY OF THIS INVOICE WITH YOUR CHECK.  
YOUR CANCELLED CHECK IS YOUR RECEIPT.

Please make checks payable to: **AASHTO**

Send remittance to: AMER ASSOC STATE HIGHWAY TRAN OFFICIALS  
P.O. Box 7155051  
Philadelphia, PA, 19171-5051



Shawn D. Wilson, Ph.D., *President*  
Secretary, Louisiana Department of Transportation and Development  
Jim Tymon, *Executive Director*

FEDERAL I.D.#: 53-0204654

**INVOICE #: C000004-6400-2023**

July 1, 2022

**BILLED TO:**

Mr. John Halikowski  
Director  
Arizona Department of Transportation  
206 South 17th Avenue, MD 100A  
Phoenix, Arizona 85007

Support for FY 2023 participation in the following AASHTO Technical Service Program:

Technical Service Program	Amount
Development of AASHTO Materials Standards (DAMS)	\$ 10,000
<b>Total for Arizona Department of Transportation</b>	<b>\$ _____</b>

PLEASE RETURN A COPY OF THIS INVOICE WITH YOUR CHECK.  
YOUR CANCELLED CHECK IS YOUR RECEIPT.

Please make checks payable to: **AASHTO**

Send remittance to: AMER ASSOC STATE HIGHWAY TRAN OFFICIALS  
P.O. Box 7155051  
Philadelphia, PA, 19171-5051



Shawn D. Wilson, Ph.D., *President*  
Secretary, Louisiana Department of Transportation and Development  
Jim Tymon, *Executive Director*

FEDERAL I.D.#: 53-0204654

**INVOICE #: C000004-6330-2023**

July 1, 2022

**BILLED TO:**

Mr. John Halikowski  
Director  
Arizona Department of Transportation  
206 South 17th Avenue, MD 100A  
Phoenix, Arizona 85007

Support for FY 2023 participation in the following AASHTO Technical Service Program:

Technical Service Program	Amount
Design Publications Maintenance (DPM)	\$ 15,000
<b>Total for Arizona Department of Transportation</b>	<b>\$ _____</b>

PLEASE RETURN A COPY OF THIS INVOICE WITH YOUR CHECK.  
YOUR CANCELLED CHECK IS YOUR RECEIPT.

Please make checks payable to: **AASHTO**

Send remittance to: AMER ASSOC STATE HIGHWAY TRAN OFFICIALS  
P.O. Box 7155051  
Philadelphia, PA, 19171-5051



Shawn D. Wilson, Ph.D., *President*  
Secretary, Louisiana Department of Transportation and Development  
Jim Tymon, *Executive Director*

FEDERAL I.D.#: 53-0204654

**INVOICE #: C000004-6750-2023**

July 1, 2022

**BILLED TO:**

Mr. John Halikowski  
Director  
Arizona Department of Transportation  
206 South 17th Avenue, MD 100A  
Phoenix, Arizona 85007

Support for FY 2023 participation in the following AASHTO Technical Service Program:

Technical Service Program	Amount
Environmental Technical Assistance Program (ETAP)	\$ 10,000
<b>Total for Arizona Department of Transportation</b>	<b>\$ _____</b>

PLEASE RETURN A COPY OF THIS INVOICE WITH YOUR CHECK.  
YOUR CANCELLED CHECK IS YOUR RECEIPT.

Please make checks payable to: **AASHTO**

Send remittance to: AMER ASSOC STATE HIGHWAY TRAN OFFICIALS  
P.O. Box 7155051  
Philadelphia, PA, 19171-5051



Shawn D. Wilson, Ph.D., *President*  
Secretary, Louisiana Department of Transportation and Development  
Jim Tymon, *Executive Director*

FEDERAL I.D.#: 53-0204654

**INVOICE #: C000004-6466-2023**

July 1, 2022

**BILLED TO:**

Mr. John Halikowski  
Director  
Arizona Department of Transportation  
206 South 17th Avenue, MD 100A  
Phoenix, Arizona 85007

Support for FY 2023 participation in the following AASHTO Technical Service Program:

Technical Service Program	Amount
Equipment Management Technical Service Program (EMTSP)	\$ 5,000
<b>Total for Arizona Department of Transportation</b>	<b>\$ _____</b>

PLEASE RETURN A COPY OF THIS INVOICE WITH YOUR CHECK.  
YOUR CANCELLED CHECK IS YOUR RECEIPT.

Please make checks payable to: **AASHTO**

Send remittance to: AMER ASSOC STATE HIGHWAY TRAN OFFICIALS  
P.O. Box 7155051  
Philadelphia, PA, 19171-5051



Shawn D. Wilson, Ph.D., *President*  
Secretary, Louisiana Department of Transportation and Development  
Jim Tymon, *Executive Director*

FEDERAL I.D.#: 53-0204654

**INVOICE #: C000004-6650-2023**

July 1, 2022

**BILLED TO:**

Mr. John Halikowski  
Director  
Arizona Department of Transportation  
206 South 17th Avenue, MD 100A  
Phoenix, Arizona 85007

Support for FY 2023 participation in the following AASHTO Technical Service Program:

Technical Service Program	Amount
Highway Safety Policy and Management Technical Service Program (SAFETY)	\$ 10,000
<b>Total for Arizona Department of Transportation</b>	<b>\$ _____</b>

PLEASE RETURN A COPY OF THIS INVOICE WITH YOUR CHECK.  
YOUR CANCELLED CHECK IS YOUR RECEIPT.

Please make checks payable to: **AASHTO**

Send remittance to: AMER ASSOC STATE HIGHWAY TRAN OFFICIALS  
P.O. Box 7155051  
Philadelphia, PA, 19171-5051



Shawn D. Wilson, Ph.D., *President*  
Secretary, Louisiana Department of Transportation and Development  
Jim Tymon, *Executive Director*

FEDERAL I.D.#: 53-0204654

**INVOICE #: C000004-6320-2023**

July 1, 2022

**BILLED TO:**

Mr. John Halikowski  
Director  
Arizona Department of Transportation  
206 South 17th Avenue, MD 100A  
Phoenix, Arizona 85007

Support for FY 2023 participation in the following AASHTO Technical Service Program:

Technical Service Program	Amount
Load and Resistance Factor Design (LRFD) Bridges and Structures Specifications Maintenance (LRFDSM)	\$ 15,000
<b>Total for Arizona Department of Transportation</b>	<b>\$ _____</b>

PLEASE RETURN A COPY OF THIS INVOICE WITH YOUR CHECK.  
YOUR CANCELLED CHECK IS YOUR RECEIPT.

Please make checks payable to: **AASHTO**

Send remittance to: AMER ASSOC STATE HIGHWAY TRAN OFFICIALS  
P.O. Box 7155051  
Philadelphia, PA, 19171-5051





Shawn D. Wilson, Ph.D., *President*  
Secretary, Louisiana Department of Transportation and Development  
Jim Tymon, *Executive Director*

FEDERAL I.D.#: 53-0204654

**INVOICE #: C000004-6410-2023**

July 1, 2022

**BILLED TO:**

Mr. John Halikowski  
Director  
Arizona Department of Transportation  
206 South 17th Avenue, MD 100A  
Phoenix, Arizona 85007

Support for FY 2023 participation in the following AASHTO Technical Service Program:

Technical Service Program	Amount
Multi-State Transit Technical Assistance Program (MTAP)	\$ 5,000
<b>Total for Arizona Department of Transportation</b>	<b>\$ _____</b>

PLEASE RETURN A COPY OF THIS INVOICE WITH YOUR CHECK.  
YOUR CANCELLED CHECK IS YOUR RECEIPT.

Please make checks payable to: **AASHTO**

Send remittance to: AMER ASSOC STATE HIGHWAY TRAN OFFICIALS  
P.O. Box 7155051  
Philadelphia, PA, 19171-5051



Shawn D. Wilson, Ph.D., *President*  
Secretary, Louisiana Department of Transportation and Development  
Jim Tymon, *Executive Director*

FEDERAL I.D.#: 53-0204654

**INVOICE #: C000004-6300-2023**

July 1, 2022

**BILLED TO:**

Mr. John Halikowski  
Director  
Arizona Department of Transportation  
206 South 17th Avenue, MD 100A  
Phoenix, Arizona 85007

Support for FY 2023 participation in the following AASHTO Technical Service Program:

Technical Service Program	Amount
Manual for Assessing Safety Hardware (MASH) Technical Support	\$ 10,000
<b>Total for Arizona Department of Transportation</b>	<b>\$ _____</b>

PLEASE RETURN A COPY OF THIS INVOICE WITH YOUR CHECK.  
YOUR CANCELLED CHECK IS YOUR RECEIPT.

Please make checks payable to: **AASHTO**

Send remittance to: AMER ASSOC STATE HIGHWAY TRAN OFFICIALS  
P.O. Box 7155051  
Philadelphia, PA, 19171-5051



Shawn D. Wilson, Ph.D., *President*  
Secretary, Louisiana Department of Transportation and Development  
Jim Tymon, *Executive Director*

FEDERAL I.D.#: 53-0204654

**INVOICE #: C000004-6450-2023**

July 1, 2022

**BILLED TO:**

Mr. John Halikowski  
Director  
Arizona Department of Transportation  
206 South 17th Avenue, MD 100A  
Phoenix, Arizona 85007

Support for FY 2023 participation in the following AASHTO Technical Service Program:

Technical Service Program	Amount
National Transportation Product Evaluation Program (NTPEP)	\$ 25,000
<b>Total for Arizona Department of Transportation</b>	<b>\$ _____</b>

PLEASE RETURN A COPY OF THIS INVOICE WITH YOUR CHECK.  
YOUR CANCELLED CHECK IS YOUR RECEIPT.

Please make checks payable to: **AASHTO**

Send remittance to: AMER ASSOC STATE HIGHWAY TRAN OFFICIALS  
P.O. Box 7155051  
Philadelphia, PA, 19171-5051



Shawn D. Wilson, Ph.D., *President*  
Secretary, Louisiana Department of Transportation and Development  
Jim Tymon, *Executive Director*

FEDERAL I.D.#: 53-0204654

**INVOICE #: C000004-6820-2023**

July 1, 2022

**BILLED TO:**

Mr. John Halikowski  
Director  
Arizona Department of Transportation  
206 South 17th Avenue, MD 100A  
Phoenix, Arizona 85007

Support for FY 2023 participation in the following AASHTO Technical Service Program:

Technical Service Program	Amount
National Operations Center of Excellence (NOCoE) Technical Service Program	\$ 15,000
<b>Total for Arizona Department of Transportation</b>	<b>\$ _____</b>

PLEASE RETURN A COPY OF THIS INVOICE WITH YOUR CHECK.  
YOUR CANCELLED CHECK IS YOUR RECEIPT.

Please make checks payable to: **AASHTO**

Send remittance to: AMER ASSOC STATE HIGHWAY TRAN OFFICIALS  
P.O. Box 7155051  
Philadelphia, PA, 19171-5051



Shawn D. Wilson, Ph.D., *President*  
Secretary, Louisiana Department of Transportation and Development  
Jim Tymon, *Executive Director*

FEDERAL I.D.#: 53-0204654

**INVOICE #: C000004-6755-2023**

July 1, 2022

**BILLED TO:**

Mr. John Halikowski  
Director  
Arizona Department of Transportation  
206 South 17th Avenue, MD 100A  
Phoenix, Arizona 85007

Support for FY 2023 participation in the following AASHTO Technical Service Program:

Technical Service Program	Amount
Resilient and Sustainable Transportation Systems (RSTS) Technical Assistance Program	\$ 10,000
<b>Total for Arizona Department of Transportation</b>	<b>\$ _____</b>

PLEASE RETURN A COPY OF THIS INVOICE WITH YOUR CHECK.  
YOUR CANCELLED CHECK IS YOUR RECEIPT.

Please make checks payable to: **AASHTO**

Send remittance to: AMER ASSOC STATE HIGHWAY TRAN OFFICIALS  
P.O. Box 7155051  
Philadelphia, PA, 19171-5051



Shawn D. Wilson, Ph.D., *President*  
Secretary, Louisiana Department of Transportation and Development  
Jim Tymon, *Executive Director*

FEDERAL I.D.#: 53-0204654

**INVOICE #: C000004-6455-2023**

July 1, 2022

**BILLED TO:**

Mr. John Halikowski  
Director  
Arizona Department of Transportation  
206 South 17th Avenue, MD 100A  
Phoenix, Arizona 85007

Support for FY 2023 participation in the following AASHTO Technical Service Program:

Technical Service Program	Amount
Snow and Ice Cooperative Program (SICOP)	\$ 4,000
<b>Total for Arizona Department of Transportation</b>	<b>\$ _____</b>

PLEASE RETURN A COPY OF THIS INVOICE WITH YOUR CHECK.  
YOUR CANCELLED CHECK IS YOUR RECEIPT.

Please make checks payable to: **AASHTO**

Send remittance to: AMER ASSOC STATE HIGHWAY TRAN OFFICIALS  
P.O. Box 7155051  
Philadelphia, PA, 19171-5051



Shawn D. Wilson, Ph.D., *President*  
Secretary, Louisiana Department of Transportation and Development  
Jim Tymon, *Executive Director*

FEDERAL I.D.#: 53-0204654

**INVOICE #: C000004-6310-2023**

July 1, 2022

**BILLED TO:**

Mr. John Halikowski  
Director  
Arizona Department of Transportation  
206 South 17th Avenue, MD 100A  
Phoenix, Arizona 85007

Support for FY 2023 participation in the following AASHTO Technical Service Program:

Technical Service Program	Amount
Transportation and Civil Engineering (TRAC) and Roadways In Developing Elementary Students (RIDES) Program	\$ 14,000
<b>Total for Arizona Department of Transportation</b>	<b>\$ _____</b>

PLEASE RETURN A COPY OF THIS INVOICE WITH YOUR CHECK.  
YOUR CANCELLED CHECK IS YOUR RECEIPT.

Please make checks payable to: **AASHTO**

Send remittance to: AMER ASSOC STATE HIGHWAY TRAN OFFICIALS  
P.O. Box 7155051  
Philadelphia, PA, 19171-5051



Shawn D. Wilson, Ph.D., *President*  
Secretary, Louisiana Department of Transportation and Development  
Jim Tymon, *Executive Director*

FEDERAL I.D. #: 53-0204654

**INVOICE #: C000004-6200-2023**

July 1, 2022

**BILLED TO:**

Mr. John Halikowski  
Director  
Arizona Department of Transportation  
206 South 17th Avenue, MD 100A  
Phoenix, Arizona 85007

Support for FY 2023 participation in the following AASHTO Technical Service Program:

Technical Service Program	Amount
Transportation Curriculum Coordination Council (TC3)	\$ 20,000
<b>Total for Arizona Department of Transportation</b>	<b>\$ _____</b>

PLEASE RETURN A COPY OF THIS INVOICE WITH YOUR CHECK.  
YOUR CANCELLED CHECK IS YOUR RECEIPT.

Please make checks payable to: **AASHTO**

Send remittance to: AMER ASSOC STATE HIGHWAY TRAN OFFICIALS  
P.O. Box 7155051  
Philadelphia, PA, 19171-5051





Shawn D. Wilson, Ph.D., *President*  
Secretary, Louisiana Department of Transportation and Development  
Jim Tymon, *Executive Director*

FEDERAL I.D. #: 53-0204654

**INVOICE #: C000004-6790-2023**

July 1, 2022

**BILLED TO:**

Mr. John Halikowski  
Director  
Arizona Department of Transportation  
206 South 17th Avenue, MD 100A  
Phoenix, Arizona 85007

Support for FY 2023 participation in the following AASHTO Technical Service Program:

Technical Service Program	Amount
Transportation Performance Management (TPM) Technical Service Program	\$ 15,000
<b>Total for Arizona Department of Transportation</b>	<b>\$ _____</b>

PLEASE RETURN A COPY OF THIS INVOICE WITH YOUR CHECK.  
YOUR CANCELLED CHECK IS YOUR RECEIPT.

Please make checks payable to: **AASHTO**

Send remittance to: AMER ASSOC STATE HIGHWAY TRAN OFFICIALS  
P.O. Box 7155051  
Philadelphia, PA, 19171-5051



Shawn D. Wilson, Ph.D., *President*  
Secretary, Louisiana Department of Transportation and Development  
Jim Tymon, *Executive Director*

FEDERAL I.D.#: 53-0204654

**INVOICE #: C000004-6457-2023**

July 1, 2022

**BILLED TO:**

Mr. John Halikowski  
Director  
Arizona Department of Transportation  
206 South 17th Avenue, MD 100A  
Phoenix, Arizona 85007

Support for FY 2023 participation in the following AASHTO Technical Service Program:

Technical Service Program	Amount
Transportation System Preservation Technical Service Program (TSP2)	\$ 20,000
<b>Total for Arizona Department of Transportation</b>	<b>\$ _____</b>

PLEASE RETURN A COPY OF THIS INVOICE WITH YOUR CHECK.  
YOUR CANCELLED CHECK IS YOUR RECEIPT.

Please make checks payable to: **AASHTO**

Send remittance to: AMER ASSOC STATE HIGHWAY TRAN OFFICIALS  
P.O. Box 7155051  
Philadelphia, PA, 19171-5051